



Policy and Resources Committee

Date: THURSDAY, 11 DECEMBER 2025

Time: 1.45 pm

Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members:

Deputy Christopher Hayward (Chairman)	Deputy Ann Holmes
Deputy James Thomson CBE (Deputy Chair)	Shravan Joshi MBE
Tijs Broeke (Vice-Chair)	Alderman Vincent Keaveny CBE
Deputy Caroline Haines (Vice-Chair)	Florence Keelson-Anfu (Ex-Officio Member)
Munsur Ali	The Rt Hon. The Lady Mayor Dame Susan Langley, DBE (Ex-Officio Member)
Shahnan Bakth (Ex-Officio Member)	Deputy Paul Martinelli
Brendan Barns (Ex-Officio Member)	Alderman Bronek Masojada
Deputy Emily Benn	Deputy Andrien Meyers
Sheriff & Deputy Keith Bottomley	Deputy Alastair Moss
Deputy Henry Colthurst (Ex-Officio Member)	Deputy Benjamin Murphy
Deputy Peter Dunphy (Ex-Officio Member)	Deputy Henry Pollard (Ex-Officio Member)
Deputy Helen Fentimen OBE JP	Alderman Sir William Russell
Steve Goodman OBE	Deputy Tom Sleigh (Ex-Officio Member)
Jason Groves	James Tumbridge
Alderman Timothy Hailes JP	Philip Woodhouse
Deputy Jaspreet Hodgson	Irem Yerdelen

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Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

NB: Certain items presented for information have been marked * and will be taken without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting. These for information items have been collated into a supplementary agenda pack and circulated separately.

Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
To consider minutes as follows:-
 - a) To agree the public minutes of the meeting held on 13 November 2025
(Pages 7 - 12)
 - b) *To note the public minutes of the Communication and Corporate Affairs Sub-Committee meeting held on 8 October 2025
 - c) *To note the public minutes of the Civic Affairs Sub-Committee meeting held on 28 October 2025
 - d) *To note the public summary of the Destination Advisory Board meeting held on 8 October 2025
4. **WARD BOUNDARY REVIEW - SCOPING REPORT**
Report of the Comptroller and City Solicitor.

For Decision
(Pages 13 - 28)
5. **STRATEGIC BRANDING REVIEW AND CONSIDERATION OF PLACE BRAND**
Report of the Interim Executive Director of Corporate Communications and Engagement.

For Decision
(Pages 29 - 46)
6. **THE SQUARE MILE SPORT STRATEGY (2023-30) - UPDATE AND PHASE 2 DELIVERY**
Report of the Remembrancer.

For Decision
(Pages 47 - 56)

7. **SCULPTURE IN THE CITY - PROPOSED DELIVERY MODEL AND GOVERNANCE**

Report of the Deputy Town Clerk.

For Decision
(Pages 57 - 80)

8. ***HOUSING REVENUE ACCOUNT POSITION 2025/26**

Joint Report of the Chamberlain and the Executive Director of Community and Children's Services.

For Information

9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

11. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Part 2 - Non-Public Agenda

12. **NON-PUBLIC MINUTES**

To consider non-public minutes of meetings as follows:-

- a) To agree the non-public minutes of the meeting held on 13 November 2025 (Pages 81 - 86)
- b) *To note the non-public minutes of the Civic Affairs Sub-Committee meeting held on 28 October 2025

13. **OPTIONS FOR SUSTAINABLE HOUSING REVENUE ACCOUNT**

Joint Report of the Chamberlain and the Executive Director of Community and Children's Services. *To follow.*

For Decision

14. **MARKET PRIORITISATION: 2026 - 2029**

Report of the Executive Director of Innovation and Growth.

For Decision
(Pages 87 - 130)

15. **STRENGTHENING CHARITY GOVERNANCE**

Report of the Acting Managing Director, City Bridge Foundation.

For Decision
(Pages 131 - 166)

16. **SAMUEL WILSON LOAN CHARITY (CH. NO. 206964) - TRANSFER OF TRUSTEESHIP TO CITY CORPORATION AND ALDERMANIC CHARITY MANAGEMENT & ADMINISTRATION**

Report of the Acting Managing Director of City Bridge Foundation.

For Decision
(Pages 167 - 174)

17. **CRIME CAMPUS-POTENTIAL USE OF THE COMMERCIAL BUILDING OF THE SALISBURY SQUARE DEVELOPMENT**

Report of the Town Clerk.

For Decision
(Pages 175 - 192)

18. **RISK APPETITE**

- a) **Risk Appetite for CR01 and CR36 - Resilience and Protective Security**
Report of the Deputy Town Clerk.

For Decision
(Pages 193 - 210)

- b) **Risk Appetite for CR02 - City Corporation's role in promoting UK FPS**
Report of the Executive Director of Innovation & Growth.

For Decision
(Pages 211 - 220)

- c) **Risk Appetite for CR10 - Adverse Political Developments**
Joint Report of the Remembrancer and the Interim Executive Director of Corporate Communications and Engagement.

For Decision
(Pages 221 - 228)

19. ***MAJOR PROGRAMMES DASHBOARD - NOVEMBER 2025**

Report of the Chamberlain.

For Information

20. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

21. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

Part 3 - Confidential Agenda

22. **CONFIDENTIAL MINUTES**

- a) *To note the confidential minutes of the Communication and Corporate Affairs Sub-Committee meeting held on 8 October 2025
- b) *To note the confidential minutes of the Civic Affairs Sub-Committee meeting held on 28 October 2025

23. **BARBICAN CENTRE RENEWAL - DECIDING ON THE APPROACH AND TIMING OF MAJOR BUILDING PROJECT PROGRAMME OF WORKS**

Report of the Interim CEO, Barbican Centre.

For Decision

24. **MARKET SITES REGENERATION PROGRAMME UPDATE**

Report of the City Surveyor.

For Decision

25. **AMBITION 25**

Report of the Executive Director of Human Resources and Chief People Officer

For Decision